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- (5) Perform some form of fee, price, or cost analysis, such as a comparison of price quotations to market prices or other price indicia, to determine the reasonableness of the offered fees or prices; and
- (6) Document the decision-making process.

Subpart D—Contributions and Reimbursements

§ 1486.400 What are the rules on cost sharing?

- (a) The EMP is intended to complement, not supplant, the efforts of the U.S. private sector. Therefore, no private sector proposal will be considered without the element of cost-share from the participant and/or U.S. partners.
- (b) There is no minimum or maximum amount of cost share. The degree of commitment to a proposed project represented by the amount and type of private funding are both used in determining which proposals will be approved. The type of cost share is also not specified, though some contributions are ineligible (§1486.402 below). Cost-share may be actual cash invested or professional time of staff assigned to the project. Proposals in which the private sector is willing to commit funds, rather than in-kind items such as staff resources, and those with higher amounts of cost-share, will be given priority consideration.
- (c) Cost-sharing is not required for proposals from federal, state, or local government agencies. It is mandatory from all other eligible entities, even when they are party to a joint proposal with a government agency.
- (d) Contributions from federal, state, or local government agencies or programs may not be counted toward the cost share requirement. Similarly, contributions from foreign (non-U.S.) organizations may not be counted toward the cost share requirement, but may be included in the total cost of the project.
- (e) An activity that is initiated by FAS, and undertaken by an entity at the request of FAS, may be exempted from the contribution requirement. This determination is made at the discretion of FAS.

§ 1486.401 What cost share contributions are eligible?

- (a) Eligible contributions are those expenses that:
- (1) Have not been or will not be reimbursed by any other source outside of the Recipient or other participating U.S. entity:
- (2) Are incurred during the period covered by the project agreement;
- (3) Are directly related to activities necessary to implement an approved project; and
 - (4) Are not proscribed under §1486.402.
- (b) Contributions must be included in a project's line item budget.

§ 1486.402 What are ineligible contributions?

- (a) The following are not eligible as contributions:
- (1) Normal operating expenses and other costs not directly related to the project;
- (2) Any portion of salary or compensation of an individual who is the focus of a promotional activity;
- (3) Depreciation, e.g., office equipment;
- (4) The cost of insuring articles owned by private individuals;
- (5) The cost of product development or product modifications;
- (6) Slotting fees or similar sales expenditures:
- (7) Funds, services, capital goods, or personnel provided by any U.S. government agency;
- (8) Capital investments made by a third party, such as permanent structures, real estate, and the purchase of office equipment and furniture;
- (9) The value of any services generated by a third party which involve no expenditure by the Recipient or third party, e.g., free publicity;
- (10) The cost of developing any application/proposal for EMP funding;
- (11) Costs included as contributions for any other federally-assisted project or program;
- (12) Membership fees in clubs and social or professional organizations; and
- (13) Any expenditure made prior to approval of an EMP-funded project.
- (b) The Deputy Administrator shall determine, at his or her discretion, whether any cost not expressly listed